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VISION

DELIVER AND SUSTAIN
THE MOST ADVANCED, AFFORDABLE STRIKE FIGHTER AIRCRAFT TO
PROTECT FUTURE GENERATIONS WORLDWIDE.

MISSION STATEMENT

BE THE MODEL ACQUISITION PROGRAM FOR JOINT SERVICE AND INTERNATIONAL COOPERATION.

DELIVER TO OUR WAR FIGHTERS AN AFFORDABLE AND EFFECTIVE NEXT GENERATION STRIKE FIGHTER WEAPON SYSTEM AND SUSTAIN IT WORLDWIDE.



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Positioned for Long-Term Growth

LOCKHEED MARTIN





US Fighter Force Structure Recapitalization Mirrored in Coalition Partner Fleets







F-35 Is a Complex Air System



Autonomic Logistics & Global Sustainment

- Reduced Ownership Cost
- Performance Based Logistics



- 3 Major Teammates
- Global Supply Chain

Air System



Propulsion

- 3 Major Companies
- Global Supply Chain



The Element of Surprise.....

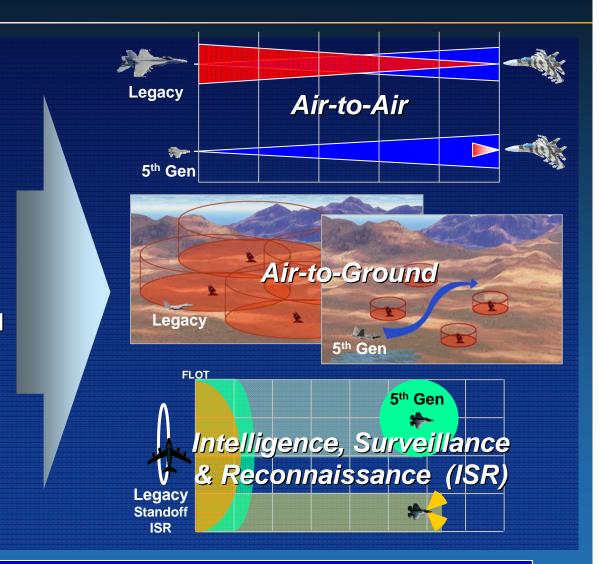


5th Generation Fighters <u>Uniquely</u> Integrate:

- Stealth
- Fighter Performance
- Total Situational Awareness

F-35

Advanced Sustainment

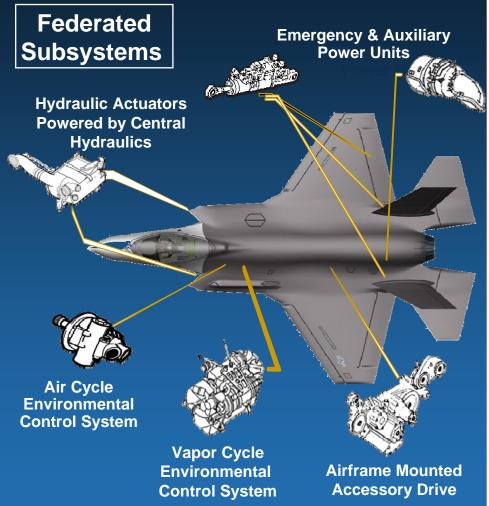


Unmatched Counter Air, Strike, and ISR Mission Capability Increases The Effectiveness of Legacy Forces



Complex Packaging







Heat Exchanger

Highly Integrated Vehicle Systems
Drives More Electric Architecture

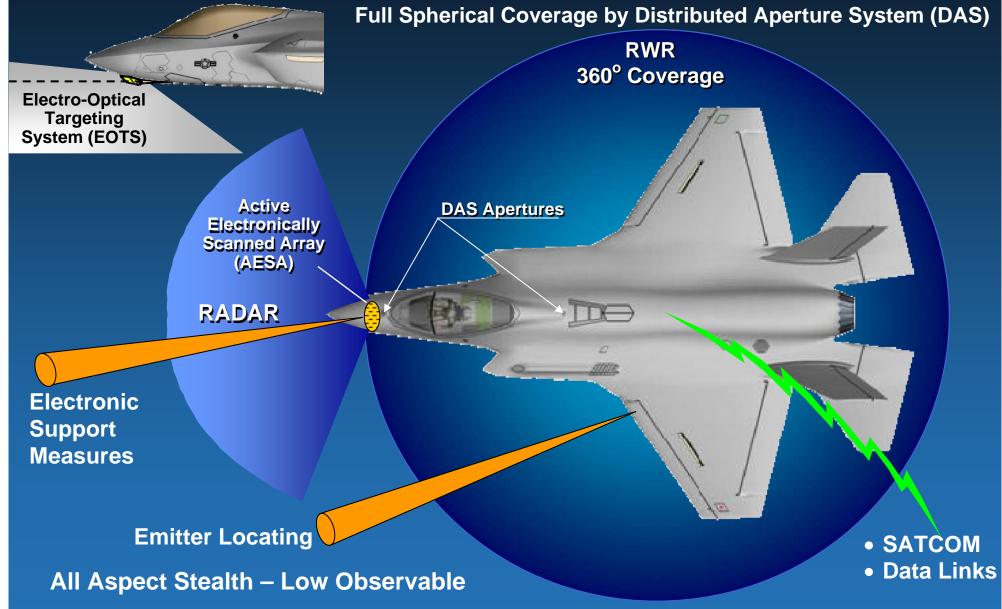
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....Plus Near Perfect Situational Awareness







Enabled By a Decision Making Cockpit.....

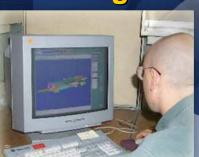




Digital Thread Throughout Life-Cycle

LOCKHEED MARTIN















Build







Test



JSF Team



NORTHROP GRUMMAN

- Center Fuselage
- Weapons Bay Door Drives
- Arresting Gear
- Carrier Version (CV)
 Control and Test
- Radar

- Software
- Low Observable Support System
- Training Courseware and Management Systems

BAE SYSTEMS

- Aft Fuselage
- CV Wing Fold
- Fuel System
- Crew Escape
- Life Support
- EW System
- U.K. Support Center
- Throttle/Side Stick
- Horizontal/Vertical Tails
- Flight Control Computer
- STOVL Control and Test
- U.K. Rqts/Stores/SW

LOCKHEED MARTIN

Prime Contractor

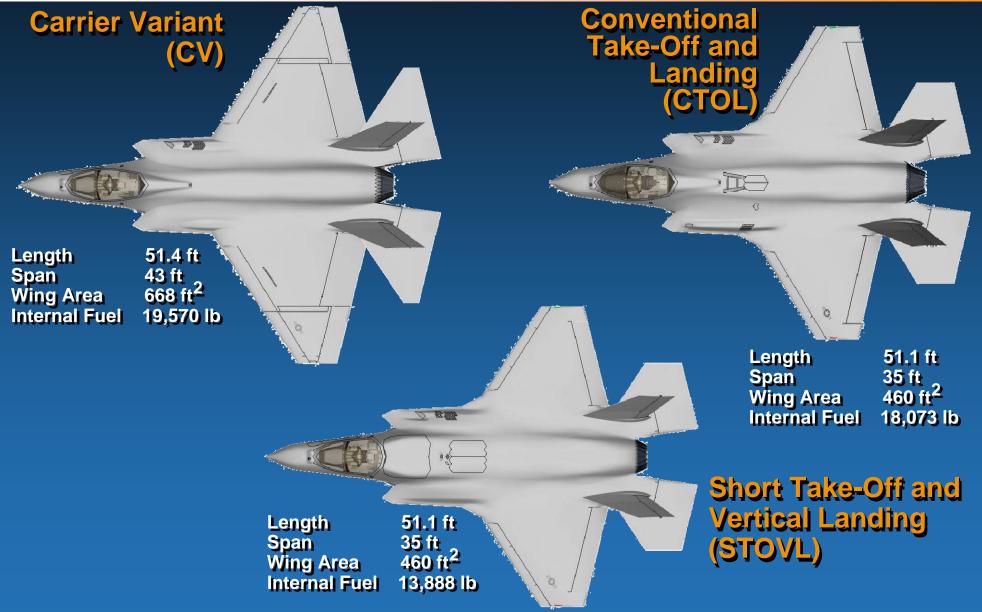
- Air System Verification
- System Integration
- Mate Through Delivery
- Edges & Control Systems
- Autonomic Logistics
- Mission Systems
- Vehicle Systems
- Training System
- Forward Fuselage
- Wing

A Highly Integrated Global Team



Multi-Service Design

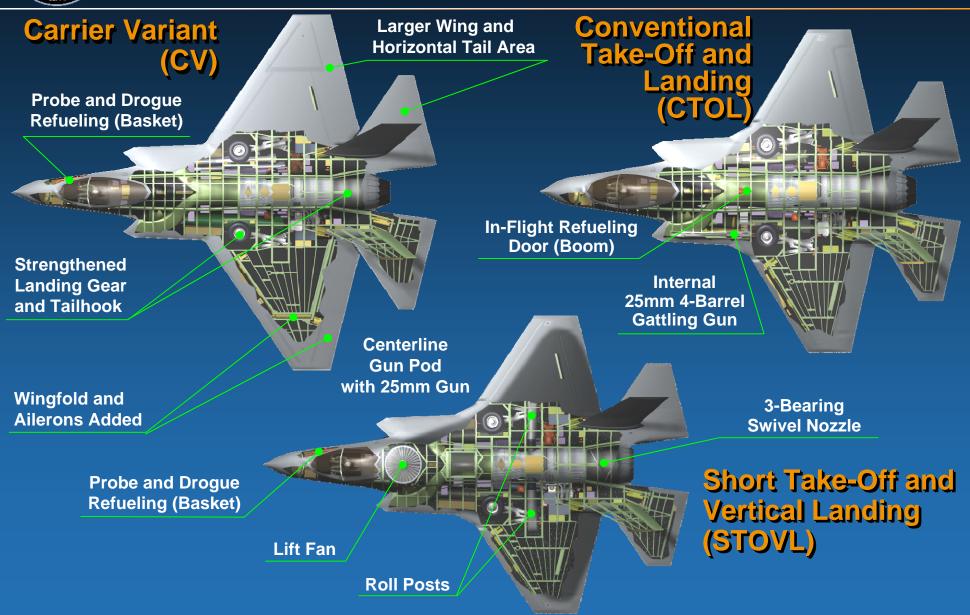






Lockheed Martin Multi-Service Design







International Parts Flying on 1st CTOL Aircraft



Honeywell Ae

Honeywell Aerospace Yeovil - UK

Life Support System

Center Fuselage Metal Parts
Kalekalip -Turkey

Aft Fuselage &

Structural Components

BAE SYSTEMS - UK

Opening Doors Fokker - Netherlands

Emergency UHF Radio Selex - Italy

Noseboom Assembly TERMA - Denmark

Cockpit Panels and Lighting Selex - Italy

Throttle Quadrant **BAE - UK**

Pilot Flight Equipment Beaufort - UK

Engine Removal and Installation Trailer Marand - Australia

Ejection Seat Martin Baker - UK

Weapons Bay Door Drive/Utilities Goodrich - UK

Composite Materials
Cytec Fiberite - UK

3-Bearing Swivel Nozzle Rolls Royce - UK

CTOL Arresting Gear STORK SP - Netherlands

Wiring Harnesses
Fokker ELMO -Netherlands

Fuselage Remote Interface Units Electrical Power System

GE Aviation - UK

F135 Low Pressure Turbine Shaft Volvo Aero Norge -Norway

Wheels and Brakes **Dunlop - UK**

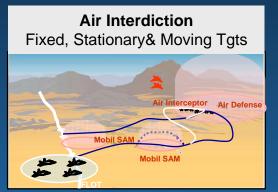
Power Thermal Management System Honeywell - Canada

All 8 International Partners Have Parts on 1st Flight Test Aircraft



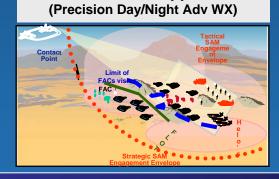
What F-35 Provides to the Warfighter

• Day "One" Stealthy (VLO) Supersonic, Multi-Role Fighter designed to execute Air-to-Air and Air-to-Ground missions in high threat areas:

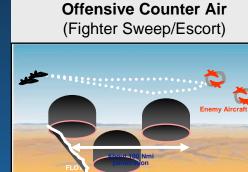


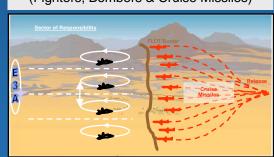
Strategic Attack
(Bunkers and Shelters)





Close Air Support





Defensive Counter-Air (Fighters, Bombers & Cruise Missiles)

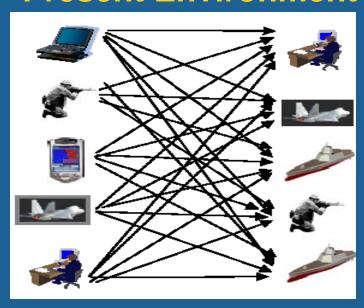
Versatile fighter which fulfills multiple missions



JSF In Middle of Warfighting Transformation



Present Environment

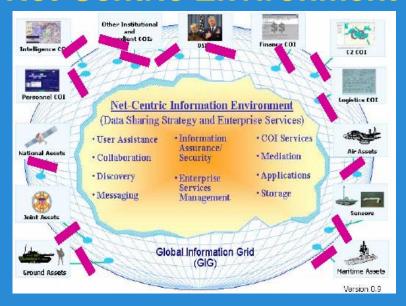




One-to-One Exchanges

- Interoperability Defined by Information Exchange Requirements (IERs)
- Strategy Satisfy via Standards To Be Compatible With 2010 Architecture Defined via This Approach
- Measured by a Interoperability KPP

Net-Centric Environment



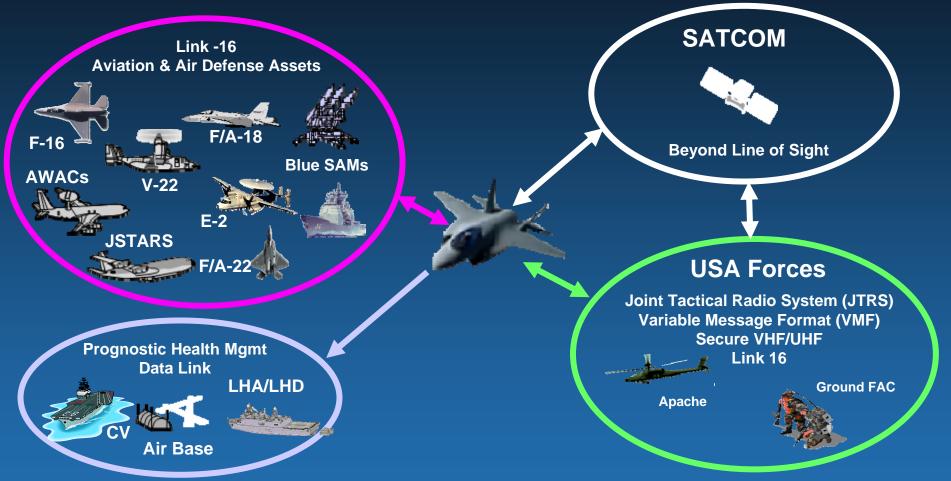
One-to-Many Exchanges

- "Publish and Subscribe" Networks
- Strategy Develop JSF Air System
 With Sufficient Flexibility To Adapt To
 Changing Environment
- Managed Networks Key Interface Profiles (KIP) and Enterprise Services
- Measured by a Net-Ready KPP



Voice and Data Link Interoperability





Over 120 Information Exchange Requirements to Ensure Interoperability Across US and Coalition Forces



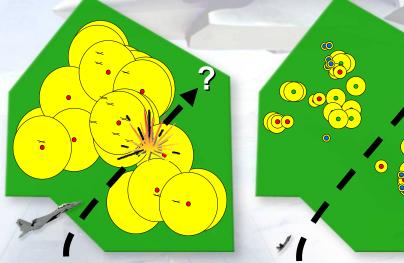
Survivability and Lethality

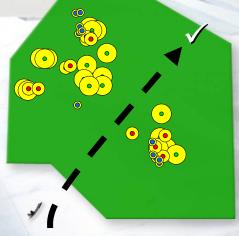


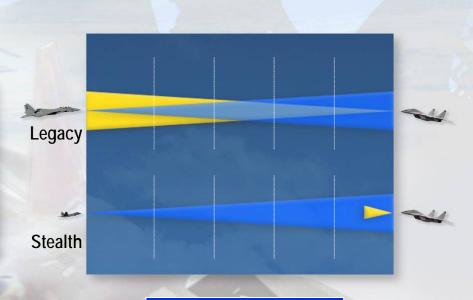
F-35: Designed and Built for Agile Stealth

Survivable Theater Access . . .

With Increased Lethality







Legacy TACAIR

- Engaged and Shot by Ground Defenses
- Surprise Lost
- Mission Effectiveness Degraded/Lost
- Access Denied

5th Gen TACAIR

- No Tracks, No Shots
- Surprise Maintained
- Survivable and Lethal
- Access Assured

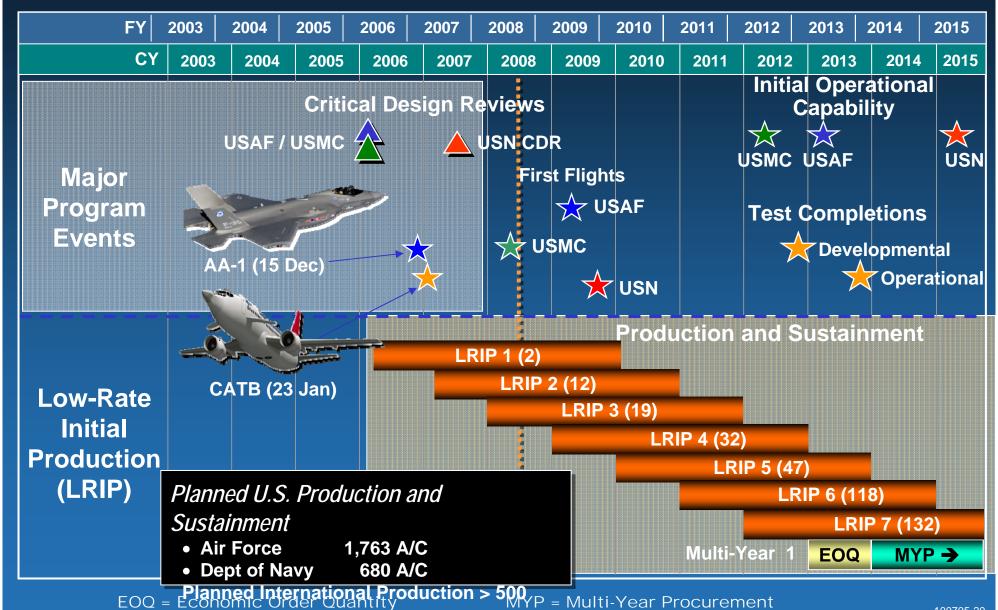
Stealth Shrinks Air-to-Air Detection Capability

Tremendous Improvements in Combat Capability, Operational Flexibility, and Overall Force Efficiency in All Mission Areas



Master Schedule







Accomplishments Since Summer 2007



- AA-1 Achieved 24 Successful Flights
 - Performed in-flight refueling with excellent flying qualities
- CATB Operations Initiated CNI Successful Testing
- Joint Agreement of Functional Baseline Spec (FBS) & Verification Process
- Final Block 3 International Evaluations Successful
- CV CDR Completed
 - CV EPS/EHAS Solution Established
- 96% of Initial BTPs and 56% (9.5M) of SLOC Released
- All 3 Variants in Production
 - CTOL and All STOVLs in Mate
- BF-1 Readied for Flight
 - Mitigated STOVL Propulsion System Delays
- DAB Approved:
 - Full Funding for LRIP 2 (6 CTOL and 6 STOVL)
 - Pending BF-1 FF + F135 turbine blade redesign resolution
 - Long Lead for LRIP 3 (8 CTOL / 8 STOVL)
 - 1 year extension of SDD to complete DT and OT
- Stabilized URF Estimates





Precision Fabrication



Flexible/Automated Solutions



Lean Practices

Advanced Manufacturing Technologies

Digital Assembly







2008 Milestones



Apr May July Aug Sep Feb Mar June Oct Nov Jan Dec LRIP #3 FF Sustainment Submitted Review-PA) Coupling AF-1 Training CDR **Hover Pit** Power On BG-1 Begin **ALIS 1.0.2** Delivery Rollout LRIP #2 CATB 1st **CF-1 Start Federated** LRIP #3 LI Static Test Maior Mate **Approved** Rollout



Flight Test Underway





Objectives

- Mission Systems Risk Reduction
- Missions Systems Integration
- Verification

Status

- 37 Flights; 105.7 Flt Hrs, 13.5 Test Hrs
- CNI Sorties Good flight test data obtained
- Radar and EW integration mod underway
- Block 0.5 Mission Systems testing starts Oct 08



Objectives

- Risk Reduction
- Basic Envelope Expansion
- Systems Integration

Status

- 43 Flights, 51.7 Flt Hrs
- 38,000 Feet, 0.89 Mach, 20 Degrees AoA
- Initial Air Refueling Tests Complete
- Air Starts planned during EDW deployment











BF-1 Status





Roadmap

Airworthiness

Flying Qualities

Hover Pit

• Initial STOVL Transition

• Ferry to PAX River

Vertical Landing Buildup

Jun-Jul 08

Aug-Sep 08

Feb 09

Mar 09

Apr 09

May-Jul 09

Flight Test Status

- 1st Flight 11 Jun 08
- 4 Flights, 3.3 flight hours
- Altitude to 15K / 275 KCAS max
- Multiple land gear cycles at 200 KCAS





The Future Is Upon Us



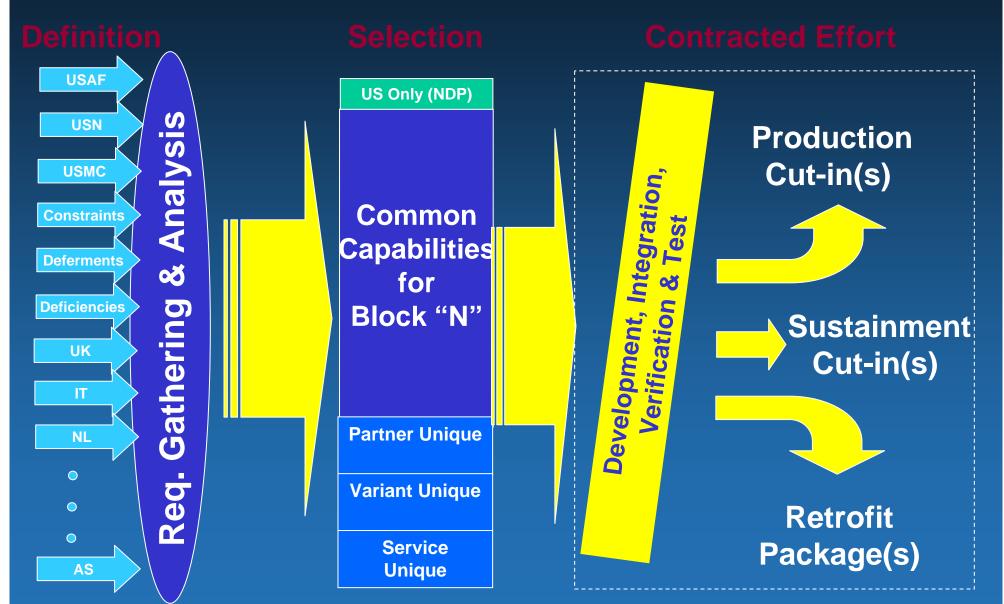
	BLK	(0.5	BLK 1	BLK 2	BLK 3		→										
	LRIP 1	LRIP 2	LRIP 3	LRIP 4	LRIP 5	LRIP 6	LRIP 7			MY 1					MY 2		
Buy Year	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Delivery Year	2010	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
USAF - CTOL	2	6	8	12	24	42	48	66	80	80	80	80	80	80	80	80	80
DoN - CV				4	6	15	17	25	25	25	25	25	25	25	25	25	25
DoN - STOVL		6	8	14	13	25	25	25	25	25	25	25	25	25	25	25	25
UK - STOVL			2	1		6	1	8	11	12	13	12	12	7	2	1	1
IT - STOVL						4	3	3	3	3	14	14	12	1			
IT - CTOL						2	3	11	11	11				11	12	12	1
AS - CTOL					4	8	15	15	15	15	15	13					
CA - CTOL								16	16	16	16	16					
DK - CTOL								8	8	8	8	8	8				
NL - CTOL			1	1		6	10	10	12	12	12	12	9				
NO - CTOL								8	12	12	12	4					
TR - CTOL						10	10	10	12	12	10	10	10	10	6		
TOTAL	2	12	19	32	47	118	132	205	230	231	230	219	181	159	150	143	132

Source: JSF.mil website – Annex A Revision April 2007



Follow-on Development Concept





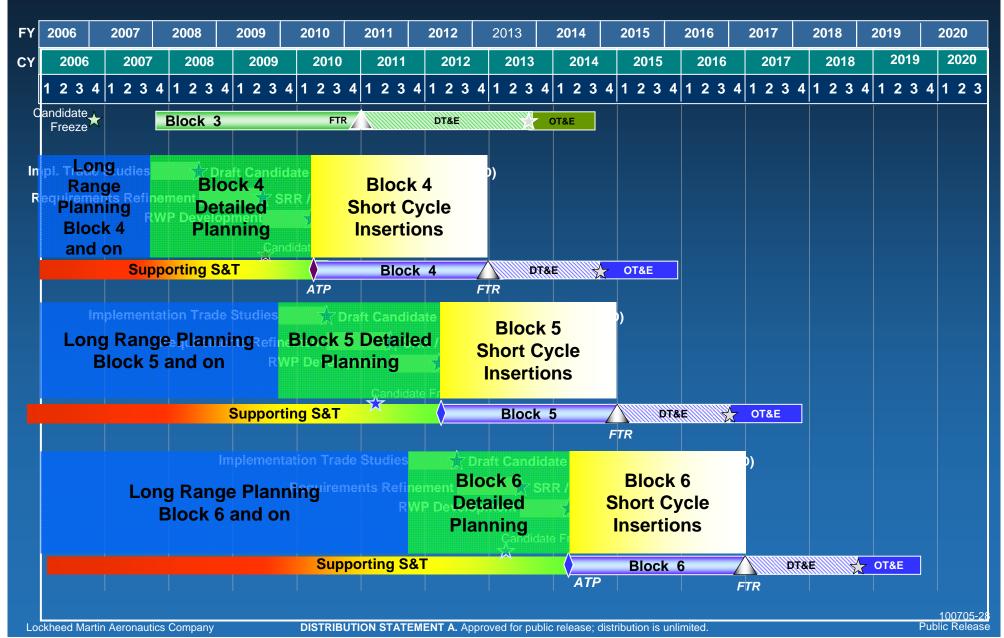


Post-SDD Block Increment Planning



Notional Timelines

"Technology Insertion Points"





Follow-on Development - Platform Contractor/JPO are doing our Homework



- Contractor/JPO are developing Roadmaps to show
 - What the warfighter's needs are COCOM Gap Analysis
 - Where are we going in "focus areas"
 - When technologies need to fit into the JSF S&T roadmap
- S&T programs must buy their way into the JSF Air System
 - Measurable IMPROVED performance, reliability & maintainability and/or supportability basis
 - A solid business case, i.e. REDUCED URF (Unit Recurring Flyaway Cost), Total Ownership Cost, and ROI (Return on Investment)?
- JSF S&T Planning Document
 - Provides technology needs, priorities and schedule
 - Available on request as appropriate

JSF S&T Future Planning



JSF S&T Focus

- Incorporate mature technologies into baseline
- Increasing capabilities for strike warfare

JSF S&T Planning Document

- Strategy & guidance for investments
- Potential Enhancements
- Roadmaps & projects



S&T Technology Opportunity Categories

- Air System Core Capability
- Air-to-Surface
- Air-to-Air
- Electronic Combat
- Interoperability and ISR
- Airframe & Infrastructure
- Supportability / Sustainment
- Manufacturing and Producibility





- Air System Core Capability
 - Collision Avoidance
 - Cockpit Automation
 - Embedded Training
- Air-to-Surface
 - "Dial a Yield" Weapons
 - Combat ID
 - Locate Targets in Complex Environments
 - Small Weapon Precision Kill
 - Improved Battle Damage Assessment





- Air-to-Air
 - Combat ID
 - Longer Range Missiles
 - Faster Missiles
 - Passive Threat Detection
- Electronic Combat
 - Threat Detection
 - Active Countermeasures
 - Electronic Attack
 - Directed Energy Effects





- Interoperability and ISR
 - LPI Networks
 - Information and Resource Management
 - Improved Bandwidth
 - Battle Management
- Airframe and Infrastructure
 - Propulsion (Fuel/Thrust)
 - Reduced Weight
 - Thermal Management
 - Mass Storage Capacity
 - Electric Power and Power Electronics
 - Actuator Systems





- Supportability and Sustainment
 - Fault Detection and Isolation
 - Non-skid Coatings
 - Diagnostics, Prognostics, and Health Monitoring
 - Environmentally Safe Primers and Coatings
- Manufacturing and Producibility
 - Span Time Reduction
 - High Temperature Materials
 - Assembly Automation
 - Supportable and Affordable LO Technologies
 - Coatings



S&T Opportunities



Requirements Pull

- Potential Themes for Upgrades
 - Missions
 - Emerging Threats
 - Basic Capabilities
 - Net Centric Capabilities
 - Sustainment
 - Enduring Themes (Weight, URF, Production, Thermal)
- Technology Push
 - What aren't we thinking about?
 - Emerging Technology
 - ???



Effective Transition Planning



- Technology must satisfy a valid requirement
- Candidate must have a high Benefit to Cost ratio
- Project(s) must have a feasible Business Plan
- Development Funding Sponsorship must be identified
- Technology Transition Agreement / Plan must be written
 - Clearly defined success criteria
 - Alternatives & Offramps identified
 - Transition funding identified (as required)
- Essential to maintain close coordination
 - Technologists; IPTs; Management;
 Requirements community
 Acquisition Funding community
 - Formal and informal communication



Leveraging External Funding



- JSF Program funds very limited for transition
- Need to establish the tech transition path to the platform early on through prime contractor and sub-prime involvement
 - JSF is a Total System Performance Responsibility (TSPR) program.
 No technology makes it on the jet without the Prime and Sub-prime's concurrence!
- Focus is to leverage non-JSF funding for transition such as:
 - Service programs
 - Warfighter Rapid Acquisition Program (USAF WRAP)
 - Rapid Technology Transition (USN RTT)
 - Manufacturing Technology (USAF & USN MANTECH)
 - SBIR Commercialization Pilot Program (CPP)
 - DoD Programs
 - Technology Transition Initiative (TTI)
 - Defense Acquisition Challenge Program (DACP)
 - Foreign Comparative Testing (FCT)



JSF US Funding Opportunities for Technology Transition



Near Term

Relatively High Technology Readiness Levels TRL 6 to 9

- Tech Transition Initiative (OSD)
- Rapid Technology Transition (USN)
- Tech Solutions (USN)
- DoD Corrosion (OSD)
- Commercial Technologies for Maintenance Activities (OSD)
- Weapons Rapid Action Program (USAF)
- Technology Insertion Program (USN)
- Defense Acquisition Challenge Program (OSD)
- Sea Trial (USN)
- Quick Reaction Fund (OSD)
- Naval Innovation Lab (USN)
- JSF S&T Advisory Board

Mid Term

Far Term

Relatively Low Technology
Readiness Levels TRL 1 to 3

- Swamp Works (USN)
- Future Naval Capabilities (USN)
- Foreign Comparative Testing (OSD)
- Advanced Concepts Technology Demonstrations (OSD)
- Operational Logistics Integration program (USN)
- NAVAIR Tech Commercialization Initiative (USN)
- Manufacturing Technology (USN, USAF)
- Navy International Cooperative Program (USN)
- Coalition Warfare Project (OSD)
- SBIR
- STTR
- Discovery & Invention (USN, USAF)
- Small Business Innovation Research (USN, USAF) (SBIR)
- Industry Research and Development
- Defense Exchange Agreements (OSD)
- Small Business Technology Transfer (STTR) Program (USN,USAF)
- DARPA Projects (OSD)

Present

5 Years

20 Years.



New Technology Requirements Summation



- Communicate the technology challenge
 - Product
 - Timeline
- Identify potential solutions
 - Is the technology challenge already being addressed
 - Are there technology gaps that need to be addressed
 - Where can we leverage funding
- Planning doesn't end today. It's an ongoing process.



JSF S&T Team



- JPO Arlington
 - Dr. Jim Alper (703) 601-5516, james.alper@jsf.mil
 - Todd Severance (703) 413-4734, todd.severance.ctr@jsf.mil
 - Robin Lutzow (703) 413-4768, robin.lutzow.ctr@jsf.mil
- Lockheed Martin Aerospace
 - Dr. Steve Griggs (817) 777-6574,steven.c.griggs@lmco.com
 - Chris Mengis, (817) 777-7178, chris.mengis@lmco.com
 - Craig Owens (817)777-6504, <u>craig.l.owens@lmco.com</u> (SBIR)